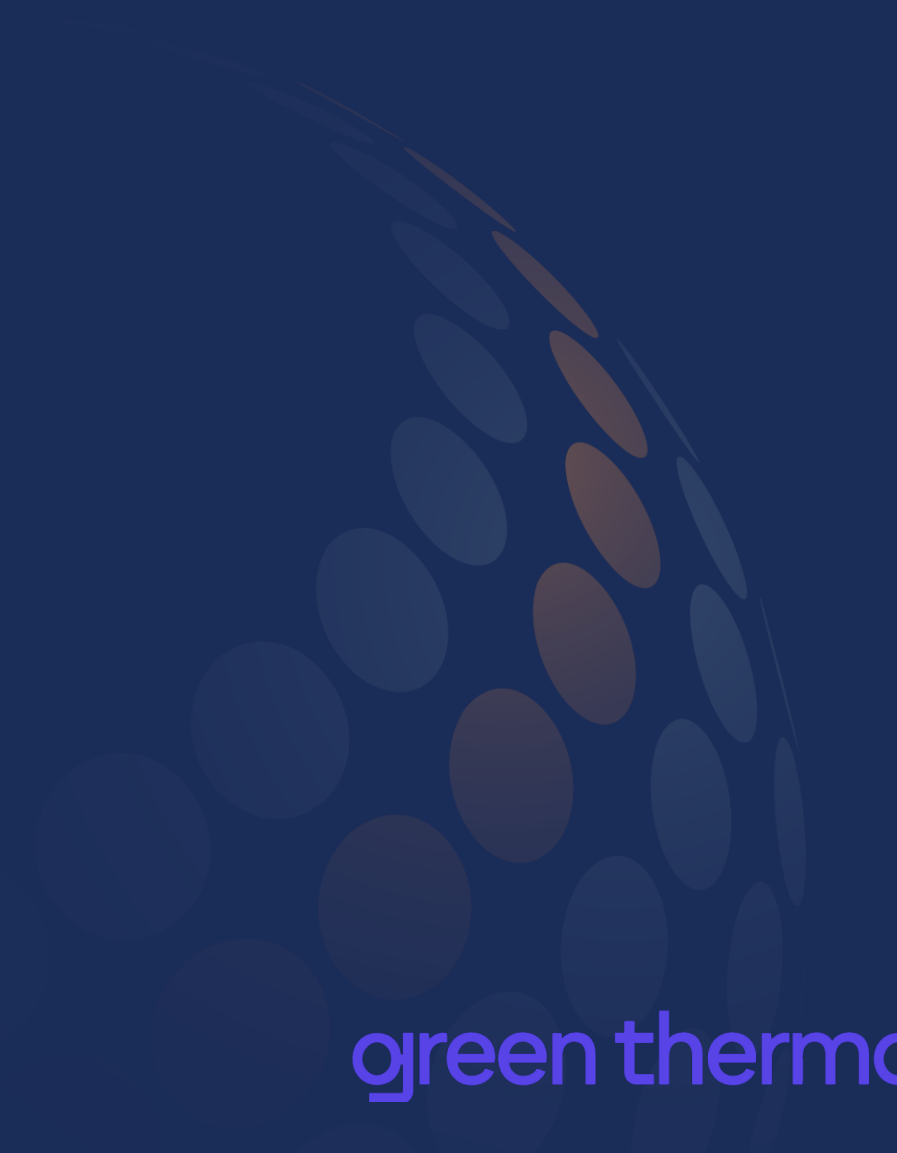


Geothermal potential in the European heating market

Executive summary

September 2026



green therma

Executive summary

Key findings	Comment
1 <i>Heat is Europe's largest energy-service demand (53%) and the largest emitter (60%), yet lacks a clear decarbonization pathway</i>	<ul style="list-style-type: none"> Heat accounts for 53% of European energy-service demand, roughly 5,300 TWh p.a., in addition heat stands for 60% of GHG emissions, equaling ~1400 Mt p.a. Services like work and electric services sees clear decarbonization pathways through clean molecules and clean electrons. Heat does not.
2 <i>Geothermal offers the most efficient source of energy to heat, while being independent of non-EU imports of commodities or technology</i>	<ul style="list-style-type: none"> Geothermal is the most efficient way to generate heat. While alternatives carry 5-40% conversion losses, geothermal has none. In contrast to alternatives, there are no reliance on non-EU commodities or technology such as biomass feedstock or mass manufactured energy assets.
3 <i>Heat4Ever™ avoids historical failure modes of geothermal energy. Through risk reduction it may unlock geothermal scalability</i>	<ul style="list-style-type: none"> The closed-loop design removes binary resource risk, as no water reservoir is needed and uncertainty narrows from resource existence to exact temperature. With no contact between fluid and geology, the system avoids reservoir management risks, induced seismicity, and contamination.
4 <i>Green Therma delivers a standardized & independent solution, building upon O&G legacy, enabling a new energy infrastructure asset class</i>	<ul style="list-style-type: none"> Energy technologies scale on independent decision-making and value-chain standardization. Onshore wind shows how a single utility counterpart, bankability and a standardized asset class enable adoption. Heat4Ever shares these attributes and is positioned to replicate that adoption path, while high barriers to entry, from the O&G sector reduce commoditization risk, seen in comparable energy technologies.
5 <i>Green Therma targets competitive heat pricing within the district heating baseload and midload segments</i>	<ul style="list-style-type: none"> Levelized cost of heat are comparable to alternative technologies, but sensitive to discount rate. Baseload can be delivered at ~50 EUR/MWh¹, midload at ~60.¹ Other decision criteria like resource dependency and reliability will likely be the decisive factor. Green Therma proves to be the least resource dependent and emitting alternative.
6 <i>Green Therma suited to target ~25 GW of capacity until 2050, with ~17x upside potential in both district heating and industry</i>	<ul style="list-style-type: none"> In industry, Food & Beverages is the expected market entry, potentially unlocking 10 GW before 2050. In district heating, Germany and Austria are considered the most promising markets with ~1000 networks found to be Green Therma suitable. Representing ~700 MW yearly add-ons towards 2030.
7 <i>Heat markets are fundamentally different from power markets, with higher appetite for reliability & long term investments</i>	<ul style="list-style-type: none"> The power market is an open, spot-dominated market with optionality to import during shortfalls, historically it has therefore rewarded flexibility and low OPEX. The heat market is locked, with no import fallback and volumes secured under long-term contracts, hence it rewards reliability, higher CAPEX is justifiable when dependable delivery is guaranteed.

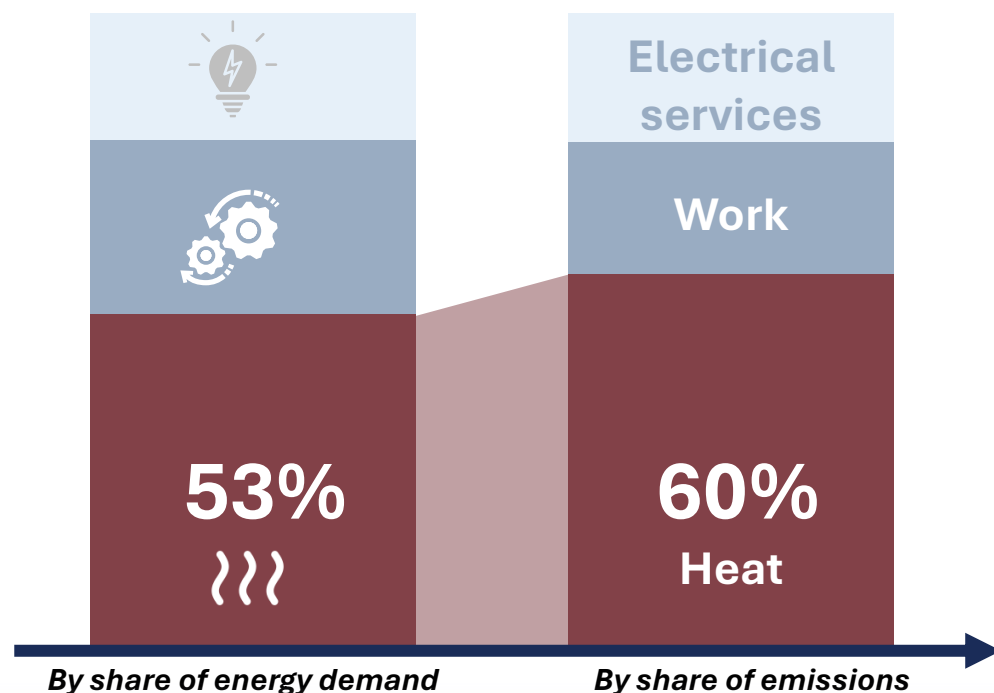
1) At 4% real discount rate (6.1% nominal @ 2% inflation), capex 7 EUR/W, full assumptions on separate slide.

Geothermal for heat is one of Europe's highest-impact decarbonization levers

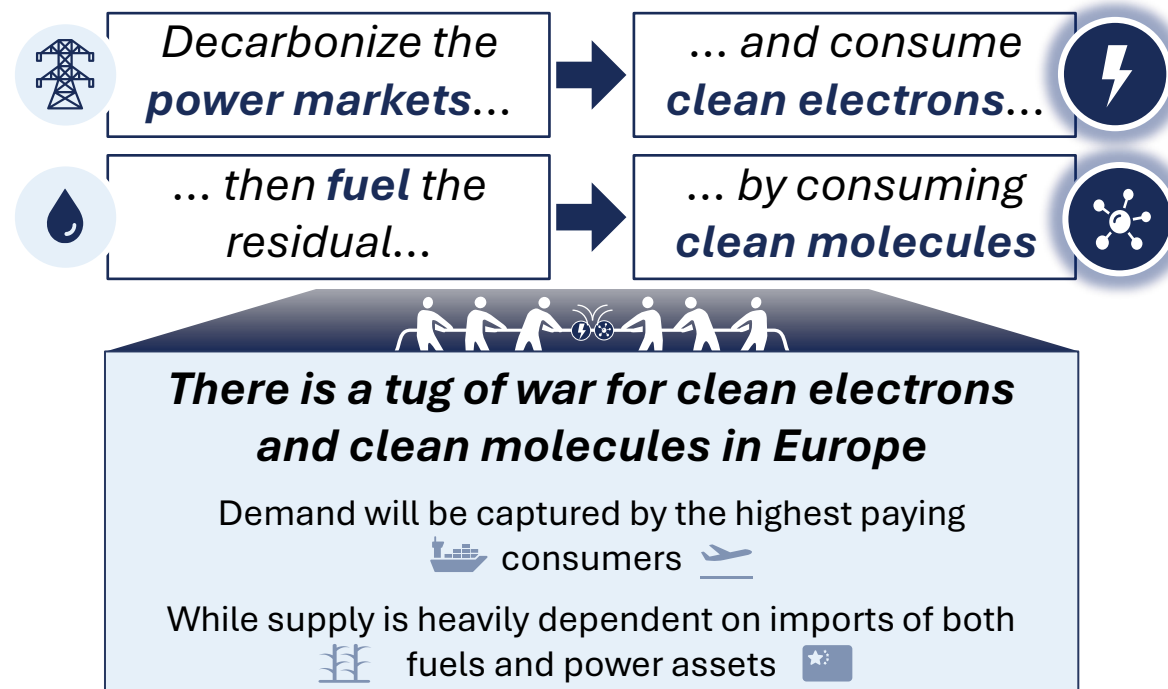
Heat demands 53% of energy and emits 60% of emissions in Europe. Solving heat is critical...

... geothermal for heat to the rescue, while also offering a relief in a tight decarbonization market

Energy service demand in Europe 2025



Pathway to decarbonization



Green Therma is viable to serve up to ~75% of European heat



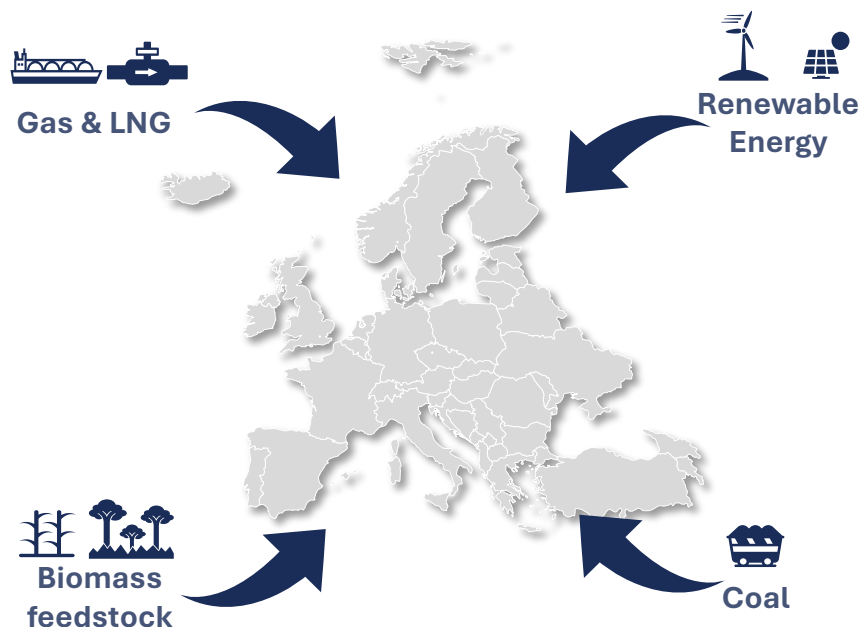
Geothermal heat bypasses these constraints

Geothermal heat is unique because of no dependency and no efficiency loss

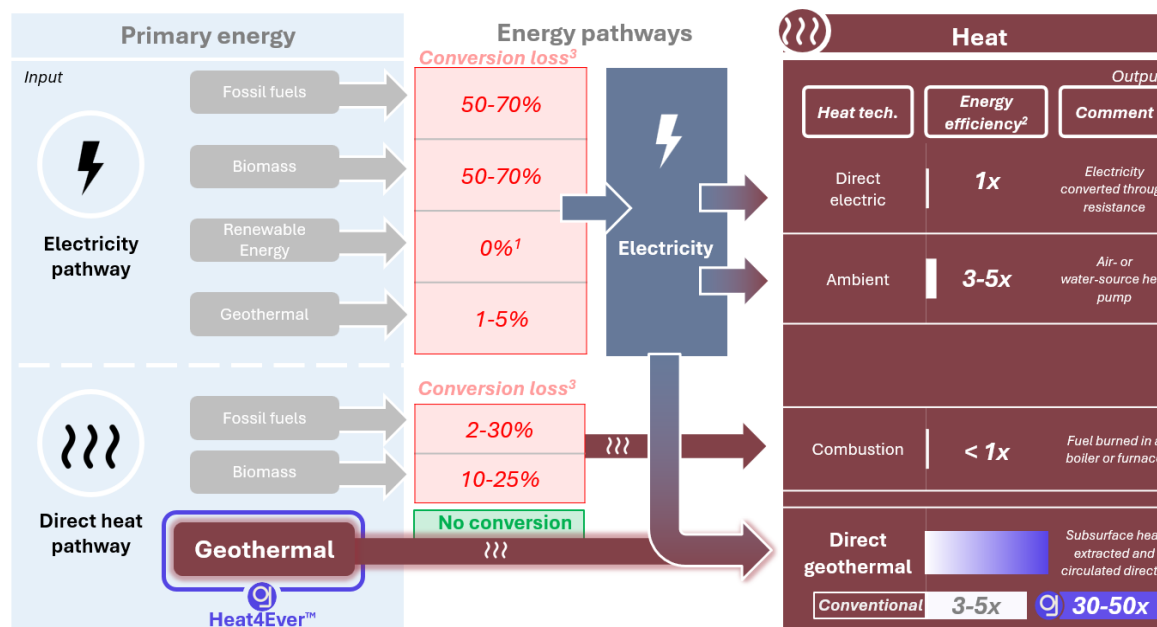
From an energy reliability perspective, Europe is too dependent on imports to solve for heat...

... and from an energy efficiency perspective, no heat source beats geothermal

Import dynamics for European heat



Key pathways from primary energy to heat



Independent energy source, with a European supply chain



The most energy efficient source of heat generation

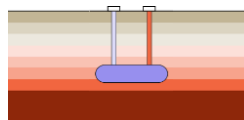
1) Wind and solar do have physical capture losses, but standard energy accounting normally defines their primary energy at the electricity-generation point. 2) Useful heat delivered per unit of purchased energy. Indicative performance: direct electric ~1x; ambient heat pump ~3–5x; combustion ~0.75–0.95x; direct geothermal ~30–50x auxiliary electricity input.

3) Conversion loss from primary energy to electricity, or from fuel to useful heat.

But traditional geothermal comes with limitations and concerns

The main issues with traditional geothermal...

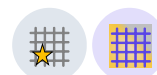
Hydrothermal



Geographical flexibility

Geographically limited

Needs hot, permeable water reservoir



Repeatability

Bespoke engineering projects

Reservoir-dependent materials and equipment



Exploration risk

Binary well success risk

Committing to drilling before resource is confirmed



Operational predictability

Significant operational concerns

Scaling, reservoir risks (pressure, flow). Typically also significant power price exposure



Environmental intrusiveness

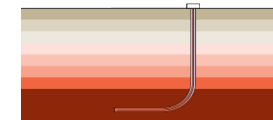
Seismicity and leakage risk

Risks of seismicity from water reinjection has blocked proposed projects. Freshwater contamination is also a concern



... to be tackled by Green Therma

Green Therma



More geographically flexible

Only requires sufficient temperature at depth, no reservoir needed

Standardized solution

Containerized topside and patented DualVac™ pipes. No site-dependency impacting use of specialized chemicals/wellheads

Avoids binary well success risk

High temperature is known to exist. Some risk of exact temperature and MW output

Prevents reservoir risk and power price dependency

Enclosed fluid avoids the typical reservoir- and chemical risks. Minimal power price exposure

Closed loop avoids reservoir water injection

Minimal impact on the surroundings after the well is constructed. No contact between geology and fluid



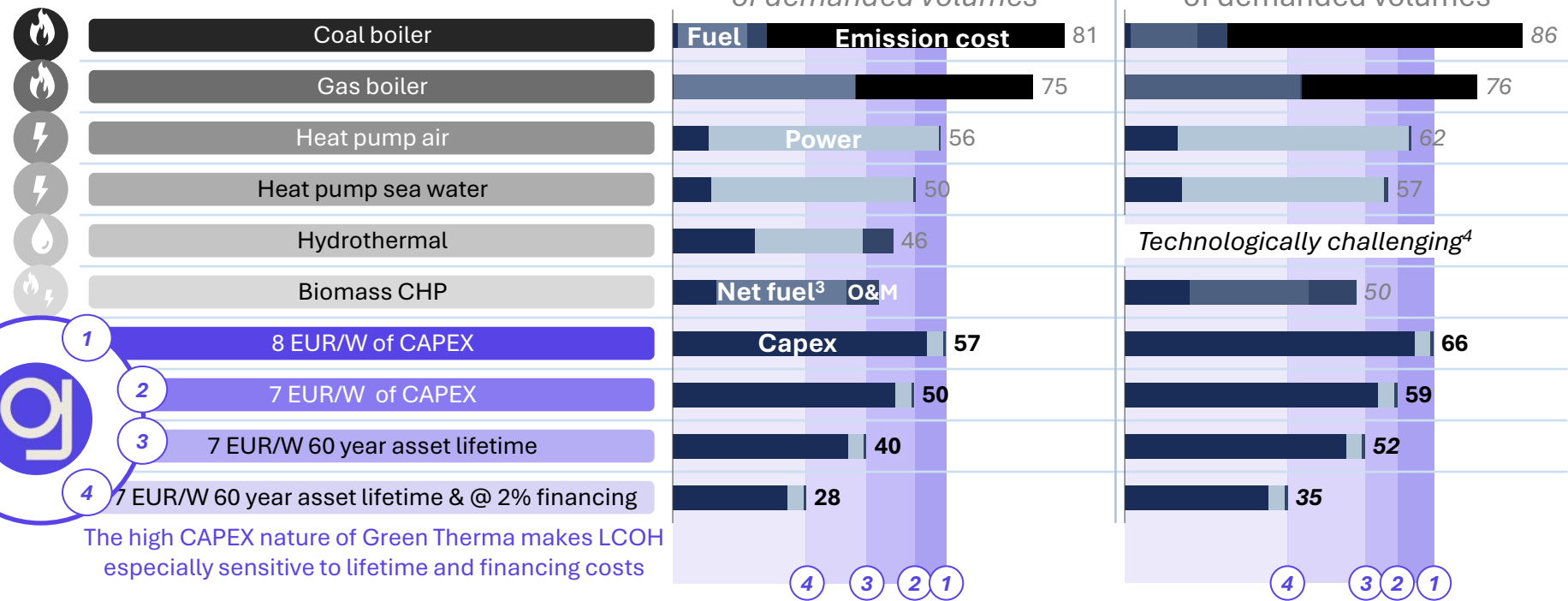
Green Therma aims to tackle key limitations and concerns with traditional geothermal

Green Therma offers comparable cost with a built-in hedge against fuel and power prices

Heat4Ever™ can deliver at comparable cost levels...

... with attractive non-economic attributes

Pre-tax LCOH in Germany ex. subsidies, construction year 2026¹
EUR/MWh



1) Using real discount rates throughout. Green Therma estimates on own capex. Assumption overview on separate slide. 2) In energy terms. Remainder is peakload, which is less relevant. 3) Fuel cost net of electricity sales. 4) Risks scaling, casing damage, and permanent reservoir output loss.

Heat markets are fundamentally different from power markets, with higher appetite for reliability

The power and heat markets operate under fundamentally different dynamics...

... where the power market rewards optionality and low OPEX, the heat market rewards reliability.

Power markets



Open market, with optionality to import expensive short term power



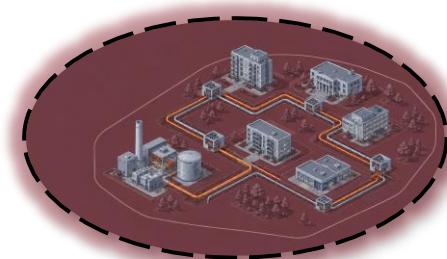
Optionality favored
Short term market dominates

Technologies delivering low OPEX as led decarbonizing the power markets

Heat markets



Locked market, with no optionality to import heat given shortfall



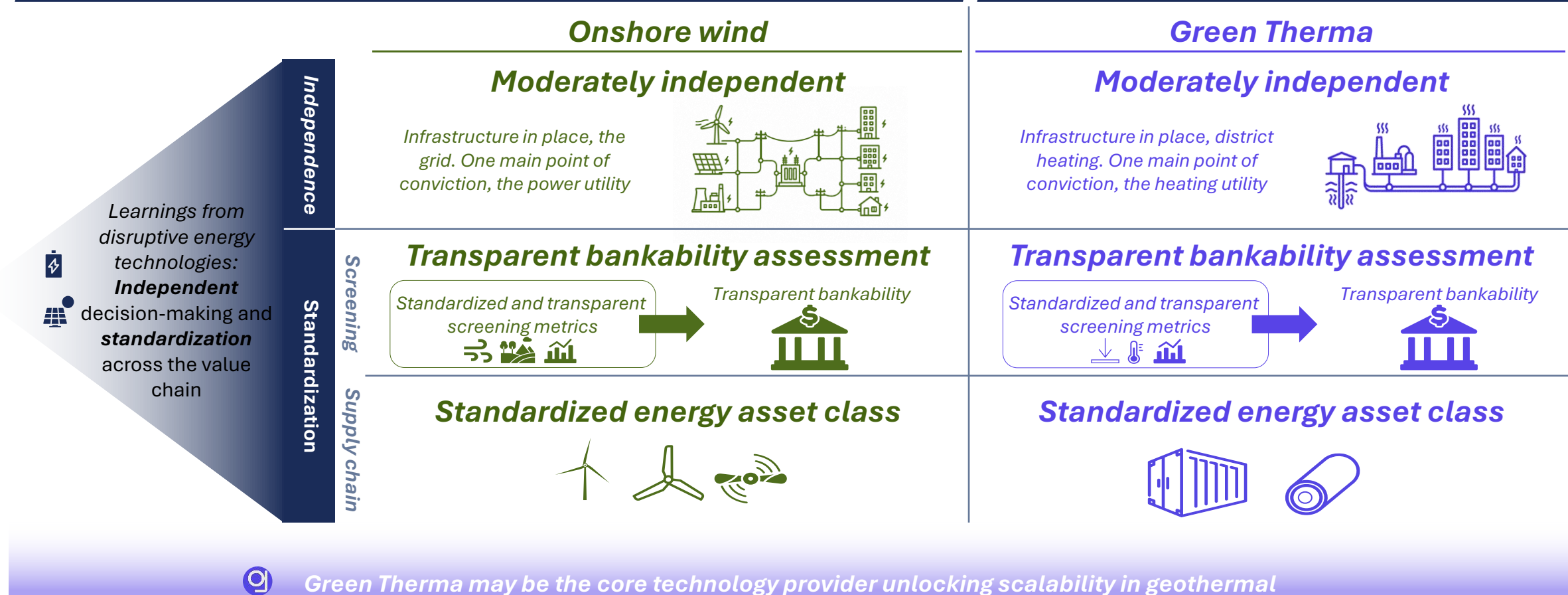
Reliability favored
Long term contracts dominates

Technologies delivering reliable heat at a predictable cost should be favored. The heat market has yet to see an obvious contender.

Green Therma delivers a standardized & independent solution set to unlock geothermal scalability

Solar, batteries, and now onshore wind have shown that independence and standardization is key for scalability...

... Heat4Ever™ is in large showing comparable attributes to onshore wind



Leveraging the existing O&G ecosystem is both the path to scale and the barrier against rivals

Building on partnerships and specialized knowledge from Oil and Gas...

... are both acceleration enablers and barriers against commoditization

Partnerships

With robust suppliers and well execution leaders...



Existing equipment & technology

...decades of oil & gas technology innovation...

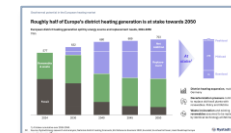


O&G sector looking to pivot

... and a massive existing supply chain to tap into with vast experience, workforce and budgets into renewables

Rapid scaling

Experienced team & partners needed for claiming the decarbonization wave in heat...



Competitive edge

... building robust supply chains and with commitment from industry leaders...



Difficult to commoditize

... while building customer trust not replicable or possible to commoditize, protecting margins



Sweet spot between standardization and bespoke projects ensures a scalable solution with protected margins

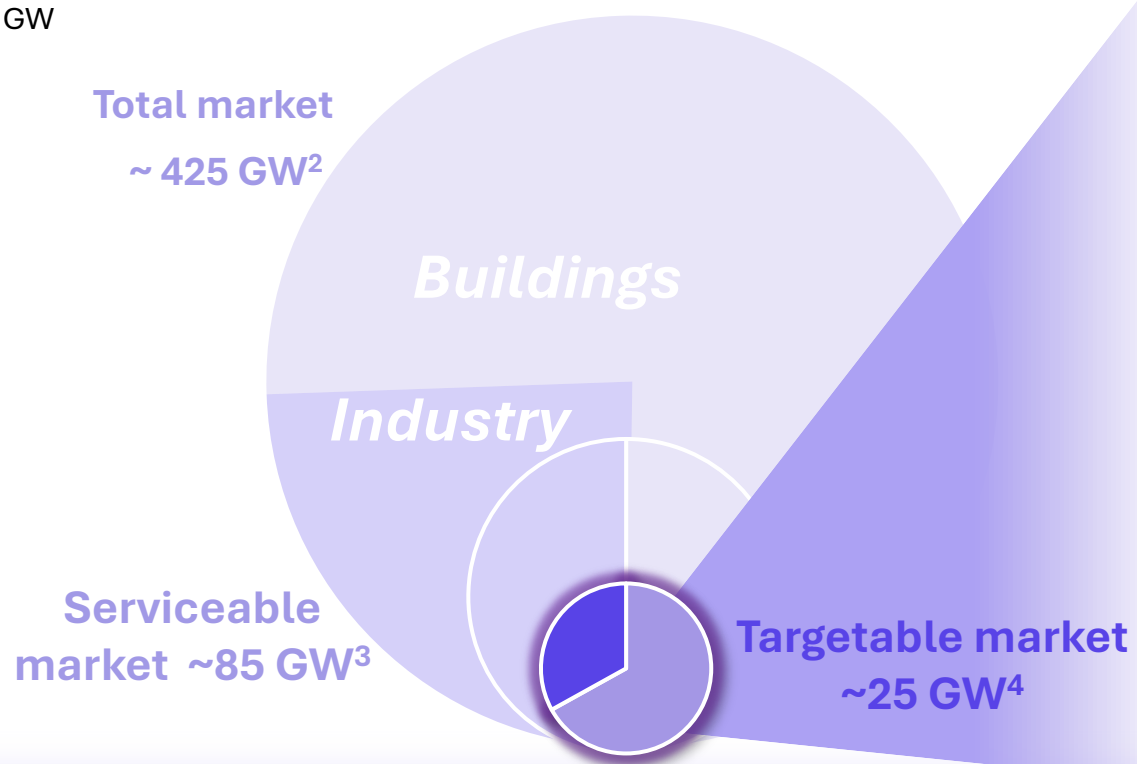
A ~425 GW market shift puts ~25 GW within Green Therma's reach by 2050, and it starts now

Screening ~9,000 EU heating networks plus industry narrows a ~425 GW total market to ~25 GW targetable by 2050...

... the shift is underway: 1400 networks already pass screening, with yearly heat needs of 700 MW towards 2030

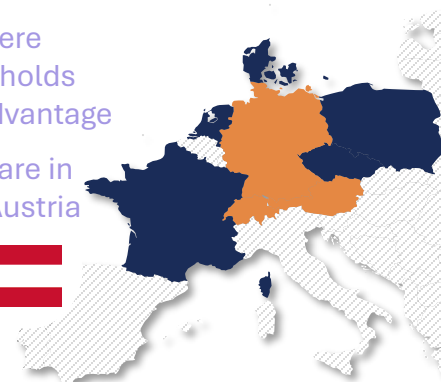
Market sizing Green Therma potential towards 2050¹

GW



~1400
networks where
Green Therma holds
a comparative advantage

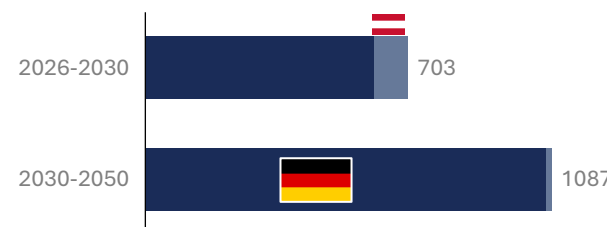
~1000 of them are in
Germany and Austria



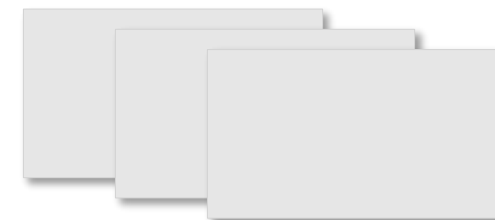
~10 GW
targetable in industrial
heat by 2050.
Food and beverage signals
early adoption



~700 MW
yearly additions at stake
in top 3 countries towards 2030

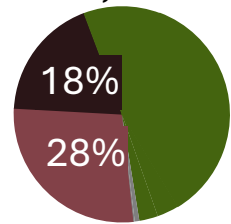


35 cities
evaluated and considered
good fit for Green Therma



1) The market size assumes Green Therma to deliver at 98% utilization for all purposes and applications in TAM for simplicity. Viable utilization grades are assessed for targetable market. 2) TAM captures all European heat demand technically viable for Green Therma. 3) SAM captures share of TAM that will be replaced with new heat source towards 2050 given policy targets for respective countries. 4) Targetable market captures share of SAM believed for Green Therma to win based on competitive advantage for respective volumes based on network characteristics before 2050.

Potential of ~61 Mt CO2e avoided annually by 2050, on par with Ireland's total emissions today

	Unit	District heating	Industrial	Total	
Rystad Energy targetable market before 2050	In capacity (GW)	15	10	25	 Targetable market towards 2050 ~25 GW
	In Energy (TWh)	129	86	215	
Potential replacements of coal and natural gas in district heating and low process industrials		Coal	Natural gas		 European district heating by energy source, 2024 COAL 18% NAT.GAS 28%
	Share of energy mix	18%	28%		
	Share of replaced energy	39%	61%		
	Replaced energy (TWh)	84	131	215	61 Mt CO2e/year avoided in 2050 Comparable to current emissions of countries like Ireland (~60) or Portugal (~50) 
	IPP emission intensity (tCO2/MWh fuel)	0.341	0.202		
Emissions reduced by replacements before 2050	Efficiency	0.9	0.9		
	Total avoided MtCO2/yr	32	29	61	

Annual 2050 snapshot, not cumulative. Assumes 25 GW geothermal (15 GW district heating, 10 GW industrial) displacing gas and coal boilers at the current European heat mix (28%/18%), IPCC 2006 fuel emission factors and 90% boiler efficiency. Load factor 98%
Source: Rystad Energy research and analysis

We are an independent research and energy intelligence company, equipping clients with data, insights and education that power better decision-making.

Headquarters

Rystad Energy AS,
Akersgata 51, 0180 Oslo, Norway

EMEA

(+47) 240 04 200
info@rystadenergy.com

Americas

(+1) 713 980 3800
houston@rystadenergy.com

Asia Pacific

(+65) 690 93 718
singapore@rystadenergy.com

Client Support

support@rystadenergy.com